

Issue	Objective	LAA 5 year Outcome/2013 Top Ten target	Achieved How?	Delivery Plan Lead	Status as of 12.10.09
	To maximise opportunities to develop skills and jobs in the city via investment in affordable housing.		<p><u>and realistic reflecting current economic downturn</u></p> <p>v) by liaising with the Homes and Communities Agency and the Leicester and Leicestershire Employment and Skills Board to maximise opportunities to develop skills and jobs in the city via investment in affordable housing.</p> <p>B. Optimising affordable housing outcomes from LCC land and property disposals:</p> <p>i) Consider what proportion of affordable housing should be sought at Ashton Green;</p> <p>ii) prepare options paper for Cabinet briefing to cover:</p> <ul style="list-style-type: none"> - Consider requiring more than the plan target amount of affordable housing on some or all LCC disposals, also taking account of other reasonable planning requirements; - Consider marketing sites below the affordable housing threshold with a requirement that a proportion of the homes should be for social rented affordable housing; - Consider disposals at less than market value (either as simple direct subsidy or as part of funding package eg with HCA or PFI); - Consider Council building affordable homes; - Consider funding infrastructure through Growth Point funding; - Consider LCC applying directly for Social Housing Grant. <p>(such consideration to also take account of marketability,</p>	<p>Smith/Ann Branson</p> <p>Mike Dalzell</p> <p>Geoff Mee</p> <p>Ann Branson/ Andrew Smith/Neil Gamble</p>	<p>for sign-off by Leicester Partnership Executive and Cabinet by mid-Feb 2010.</p> <p>Ongoing.</p> <p>Completed: pre-submission Core Strategy approved by Council in September 2009 includes for 30% affordable housing (policy 7).</p> <p>Completed. Strategy for responding to Government housing investment initiatives agreed by Cabinet Lead members in August 2009.</p>

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			<p>development land value implications and other priorities of the Council).</p> <p>iii) Continue programme of releasing HRA (backland) sites;</p> <p>iv) Continue with programme of HRA stock assessment to identify any issues which could be addressed through remodeling or redevelopment;</p> <p>v) Consider Local Housing Company.</p> <p>C. Maximising the amount of capital funding (subsidy) for affordable housing</p> <p>i) by revisiting LCC's priorities for developer contributions, including on-site affordable housing;</p> <p>ii) by revisiting our commuted sums investment programme;</p> <p>iii) by working with HCA in respect of both expert help and funding options;</p> <p>iv) by responding positively to the range of new products for intermediate housing, promoting these products via Housing Options;</p> <p>v) by reassessing the contribution the private rented sector may be able to make in meeting affordable housing need, in particular, the impact of the new Local Housing Allowances;</p> <p>vi) by ensuring that the Growth Infrastructure Assessment reflects all possible sources of funding for required infrastructure;</p> <p>vii) by continuing to target NGP funds at enabling affordable</p>	<p>Julia Keeling</p> <p>Dave Pate</p> <p>Ann Branson</p> <p>Andrew Smith</p> <p>Janet Callan/Julia Keeling</p> <p>Janet Callan/Julia Keeling</p> <p>Vijay Desor</p> <p>Ann Branson</p> <p>Diana Chapman</p> <p>Andrew Smith</p>	<p>Ongoing.</p> <p>Ongoing.</p> <p>Completed. Not being pursued.</p> <p>On hold awaiting further Government guidance on proposed Community Infrastructure Levy and its impact on other developer contributions.</p> <p>Completed. All received commuted sums have been and are targeted at opportunities to reflect strategic priorities.</p> <p>Ongoing.</p> <p>Housing Options staff to have been briefed on new products by March 2010.</p> <p>To be completed by December 2009.</p> <p>Completed.</p> <p>Completed. Eg. NGP funds at BUSM</p>

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			<p>housing as well as for infrastructure;</p> <p>viii) by encouraging RSLs to use some of their own resources to make their bids for funding more competitive (& hopefully, therefore, more likely to succeed);</p> <p>ix) Consider funding LCC Affordable Rent Grant each year as part of Housing Capital Programme:</p> <p>x) Consider LCC applying directly for Social Housing grant;</p> <p>xi) Continue to identify and explore all funding opportunities.</p> <p>xii) Continue to explore the new ways of liaising with partners.</p>	<p>Janet Callan/Julia Keeling</p> <p>Ann Branson</p> <p>Ann Branson</p> <p>Janet Callan/Julia Keeling</p> <p>Janet Callan/Julia Keeling</p>	<p>and Shonki/Sangra sites.</p> <p>Ongoing.</p> <p>Consider annually in capital programme.</p> <p>Completed. Council successful in its phase 1 bid for 93 homes. Phase 2 bid to be submitted by end October 2009.</p> <p>Ongoing.</p> <p>New Affordable Housing Programme Board set up in Spring 2009, involving stakeholders.</p>
<p>2. Getting the right mix of affordable housing to best meet housing needs.</p>	<p>To ensure that no group of people/ households are disadvantaged by the supply of new housing.</p> <p>To achieve sound documents within the LDF* and effective planning policies.</p>	<p>More people living in decent homes and overcrowding reduced. Have an accommodation strategy for better use of housing. Will have robust processes in place to ensure engagement of clients contributing to strategies/ Service developments.</p> <p>More older people will live independently in the community of their choice. More</p>	<p>A. Working with partners to make best use of negotiation skills and planning powers:</p> <p>i) by ensuring that the Local Development Framework provides an appropriate policy framework for this strategy.</p> <p>(The LDF comprises a number of documents, a Core Strategy, a Site Allocations Development Plan Document and Supplementary Planning Documents.)</p> <p>i) <u>By ensuring that supported housing requirements are considered</u> when advising on what mix of affordable housing should be sought on sites, including those identified within the Supporting People Strategy, the Vision for Extra Care & PSA 16;</p>	<p>Diana Chapman</p> <p>Janet Callan/Julia Keeling</p>	<p>The pre-submission Core Strategy approved by Council in September 2009.</p> <p>The Affordable Housing Supplementary Planning Document is scheduled for drafting by Summer 2010. A Housing SPD will follow.</p> <p>Work on the Sites Allocations and Development Control Policies Development Plan Document is due to start in Summer 2010.</p> <p>Ongoing.</p>

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		<p>people with long term conditions will live independently in the community of their choice.</p> <p>Have regular engagement with clients contributing to strategies & service delivery.</p>	<p>ii) <u>By developing an Overcrowding Strategy</u> based on findings of current pilot;</p> <p>iii) <u>Ensure that the SHMA findings/key elements are monitored and updated;</u></p> <p>iv) <u>Cross-boundary working;</u></p> <p>v) <u>seeking HCA funding to change the tenure of some existing private housing</u> to meet affordable housing needs, particularly to achieve independent living for vulnerable groups and use empty housing, helping to create mixed communities;</p> <p>vi) <u>Ensure involvement of tenants and communities;</u> when sites are developed.</p> <p>vii) <u>by revisiting the Officers and Developers guidelines on:</u></p> <ul style="list-style-type: none"> - publicity on planning requirements for housing proposals to encourage land values to reflect likely developer contributions to be sought, including affordable housing; - pre-planning application advice; - planning application submission checklist; - procedure for financial viability cases; - early contact with HC & RSL(s); - Project Team approach for all large applications; - assessment of planning applications; - working in partnership with developers, landowners, RSLs, etc; <p>B. Optimising affordable housing outcomes from LCC land and property disposals:</p> <p>i) Ensure vision for Ashton Green and marketing details, etc seek best mix of housing to reflect housing needs, including supported housing, taking into account</p>	<p>Juliet Howells</p> <p>Russell Taylor</p> <p>Andrew Smith</p> <p>Ann Branson</p> <p>Janet Callan/Julia Keeling</p> <p>Mike Richardson</p> <p>Geoff Mee</p>	<p>Pilot now in second year. Strategy due April 2010.</p> <p>Ongoing.</p> <p>HPIG (Housing, Planning and Infrastructure Group) now in place, reporting to the Co-ordination Group, which reports to the Leadership Group.</p> <p>A small number of private sector empty properties are currently being considered for this initiative.</p> <p>Ongoing.</p> <p>Completed.</p> <p>Pre-public consultation master-planning reflects housing needs. Due for public consultation in Autumn 2009.</p>

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			<p>marketability of land;</p> <p>ii) Redevelop existing council housing stock where this will best meet needs;</p> <p>iii) For ALL council-owned residential site disposal proposals, consider including a brief summary statement of the kind of residential development (mix, size, type of housing) including affordable housing which will be acceptable to the council within the tender brief for sites/properties being tendered;</p> <p>iv) Consider whether any priority supported housing needs could be met at sites/properties proposed for disposal.</p> <p>C. Maximising the amount of capital funding (subsidy) for affordable housing</p> <p>Engage with funders esp HCA to ensure that funders' VFM assessments reflect the city's housing needs and priorities.</p>	<p>Janet Callan/Julia Keeling</p> <p>Neil Evans</p> <p>Neil Evans</p> <p>Janet Callan/Julia Keeling</p>	<p>Work to assess the potential for redevelopment of some bungalows scheduled for 2013.</p> <p>This approach is being used for the proposed disposals to RSLs in 2009/10.</p> <p>Priority supported housing provision is being considered for inclusion within two sites proposed for disposal to RSLs in 2009/10.</p> <p>Ongoing.</p>
<p>3. Achieving good quality affordable housing that will meet current and future housing needs.</p>	<p>Have fit for purpose homes that reflect the range of households they are intended for.</p> <p>All new family homes to be suitably designed and delivered for families and children.</p>	<p>Reduce CO2 emissions in Leicester to 1.6 million tones.</p> <p>Neighbours will interact more with each other.</p> <p>Increased the % of people satisfied with their area from 65% to 77% (proxy for pride).</p>	<p>A. Working with partners to make best use of negotiation skills and planning powers:</p> <p>i) by ensuring that the Local Development Framework provides an appropriate policy framework for this strategy.</p> <p>(The LDF comprises a number of documents, a Core Strategy, a Site Allocations Development Plan Document and Supplementary Planning Documents.)</p>	<p>Diana Chapman</p>	<p>The pre-submission Core Strategy approved by Council in September 2009.</p> <p>The Affordable Housing Supplementary Planning Document is scheduled for drafting by Summer 2010. A Housing SPD will follow.</p> <p>Work on the Sites Allocations and Development Control Policies Development Plan Document is due to start in Summer 2010.</p>

Issue	Objective	LAA 5 year Outcome/2013 Top Ten target	Achieved How?	Delivery Plan Lead	Status as of 12.10.09
	<p>To reduce crime and ASB.</p> <p>To reduce fear of crime and encourage sense of community.</p> <p>To achieve sound documents within the LDF* and effective planning policies.</p>		<p>ii) <u>by revisiting our officers and developers guidelines on:</u></p> <ul style="list-style-type: none"> - publicity on planning requirements for housing proposals to encourage land values to reflect likely developer contributions to be sought, including affordable housing; - pre-planning application advice; - planning application submission checklist; - procedure for financial viability cases; - early contact with HCA & RSL(s); - Project Team approach for all large applications; - assessment of planning applications; - working in partnership with developers, landowners, RSLs, etc; <p>iii) To ensure clarity on ownership, responsibility & charges in terms of issues ranging from communal areas to graffiti/ASB.</p> <p>B. Optimising affordable housing outcomes from LCC land and property disposals:</p> <p>i) Ensure Ashton Green proposals seek quality homes;</p> <p>C. Maximising the amount of capital funding (subsidy) for affordable housing</p> <p>Engage with funders esp HCA to ensure that funders' VFM assessments reflect the city's quality and sustainability aspirations.</p>	<p>Mike Richardson</p> <p>Janet Callan</p> <p>Geoff Mee</p> <p>Janet Callan/Julia Keeling</p>	<p>Completed.</p> <p>Work to assess how best to address these issues whenever the Council is selling residential land and/or considering residential planning applications currently programmed for Winter 2010.</p> <p>Pre-consultation masterplanning includes for quality standards. Public consultation due in Autumn 2009.</p> <p>Ongoing.</p>